Joint Legislative Audit and Review Commission

June 12, 2000



Introduction

Susan Dewey

Executive Director

Virginia Housing Development Authority

Background

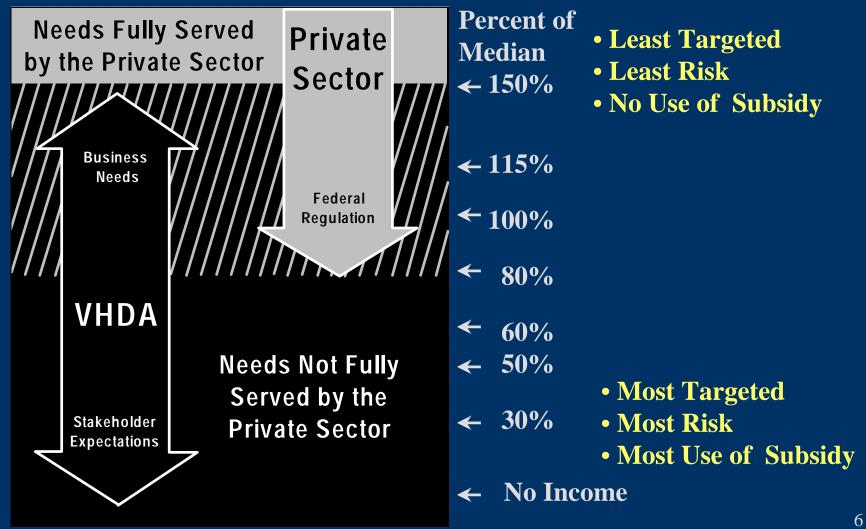
HJR 731 directs JLARC to determine whether VHDA programs are operating in accordance with the declaration of intent with § 36-55.25 of *Code of Virginia*

Code of Virginia

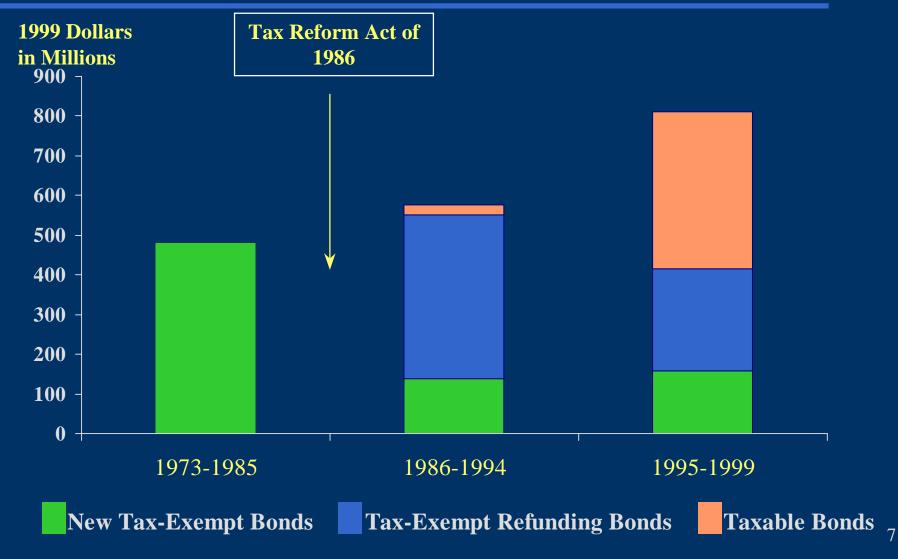
... in order to provide a fully adequate supply of sanitary and safe dwelling accommodations at rents, prices, or other costs which such [low and moderate income] persons or families ...

Mandate Presents Challenges

VHDA's Public Purpose Challenge



Financing Challenge Average Annual Total Bond Issuance



Business Philosophy Responds to the Challenges

Business Philosophies

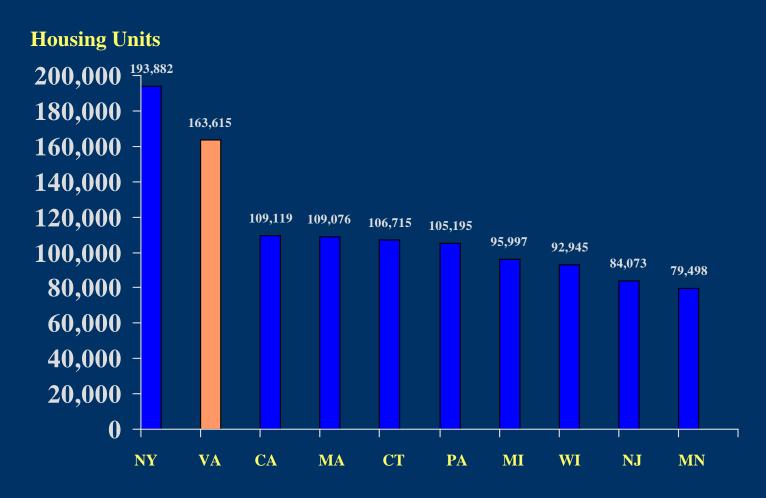
- Maximize number of persons served
- Maximize resources
- Work with partners
- Conservative long-term resource management
- Adaptability

4 Key Questions

- 1. Has VHDA increased the supply of affordable housing?
- 2. Has VHDA encouraged investment in private capital?
- 3. Are the dwellings safe, sanitary, and affordable?
- 4. Can we do more?

Has VHDA Increased the Supply of Affordable Housing?

Top Ten Housing Finance Agencies Total Housing Units Since Inception

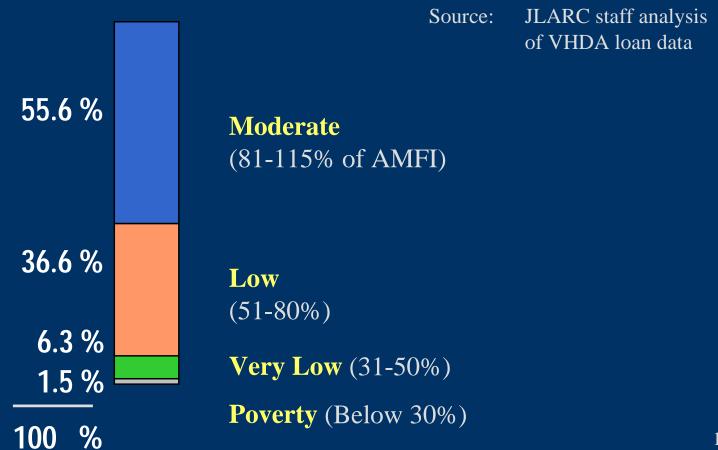


Top Ten Housing Finance Agencies Five Year Total Production 1994-1998



Meeting Virginia's Affordable Housing Needs

Percentage of VHDA Single Family Loans By Income Category 1995 - 1999



Has VHDA Encouraged Investment Of Private Capital?

VHDA: A Financial Intermediary



Investor

Homebuyer or Multi-Family Owner 16

General Obligation Rating

S&P AA+

Moody's Aa1

Highest awarded to any housing finance agency

Highest General Obligation Rating

"VHDA enjoys the highest general obligation rating category of the state HFAs - Aa1. This very strong rating is due primarily to the Authority's sizable unrestricted fund balance, and the depth and breadth of its management team. The strength of the Authority's bond programs provides additional comfort and stability to the rating by greatly reducing the likelihood that the Authority would need to call upon these funds for needed transfers."

Moody's

General Obligation Rating Agency Comparisons

Housing Finance Agency	Moody's	S&P
Virginia	Aa1	AA+
California	Aa3	AA-
Florida	A2	A
Massachusetts	A2	A
Michigan		AA-
Minnesota	Aa2	AA
New Jersey		AA-
Pennsylvania		AA
West Virginia	Aa1	AA+
Wisconsin	Aa3	AA-

Encourage Private Investment: HFAs Attract Bond Investments



Are the Dwellings Safe, Sanitary and Affordable?

Meeting State Low Income Housing Needs Safe, Sanitary, and Affordable

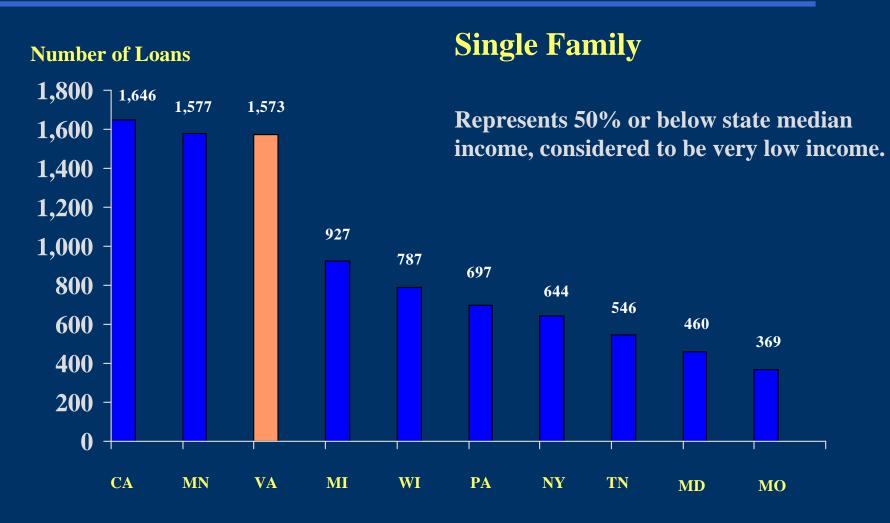
Multifamily

"VHDA has financed the development of safe and decent multifamily housing in all regions of the State."

JLARC Report

Are the Dwellings Safe, Sanitary and Affordable?

Loans to Very Low Income Home Buyers: 1998



How Was VHDA Able to Serve So Many Very Low Income Home Buyers?

Making Homeownership Affordable

- Lower Interest Rates
- Down Payment Assistance
- Education
- In-House Servicing
- Outreach
- Non-Standard Properties
- Lower Fees and Points
- No Private Mortgage Insurance (PMI)

Meeting State Low Income Housing Needs

Multifamily

Source: JLARC staff analysis

of VHDA loan data

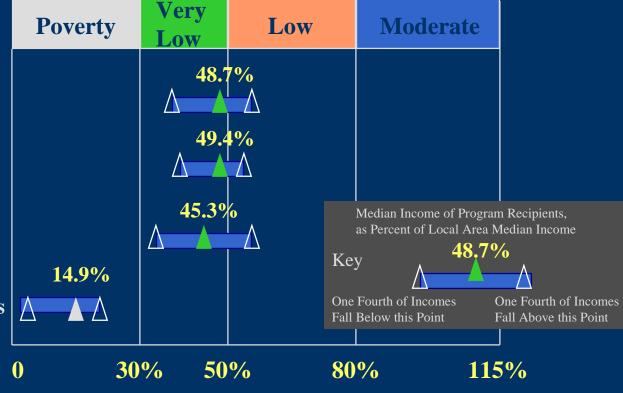
Housing Program

Nine Percent Tax Credit

Four Percent Tax Credit

VHF Traditional Projects

VHF Special Needs Projects



Incomes of Recipients as a Percentage of Local Area Median Income

VHDA Has Been Successful

Increasing Supply

Encouraging Investment of Private Capital

Financing Safe and Affordable Housing

However, Can We Do More?

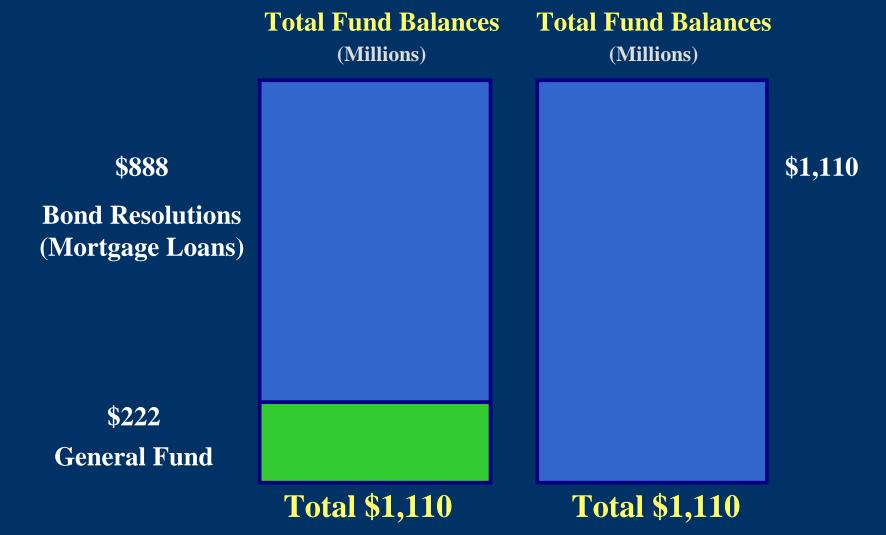
Meeting State Low Income Housing Needs

Safe, Sanitary, and Affordable: Special Financing Programs

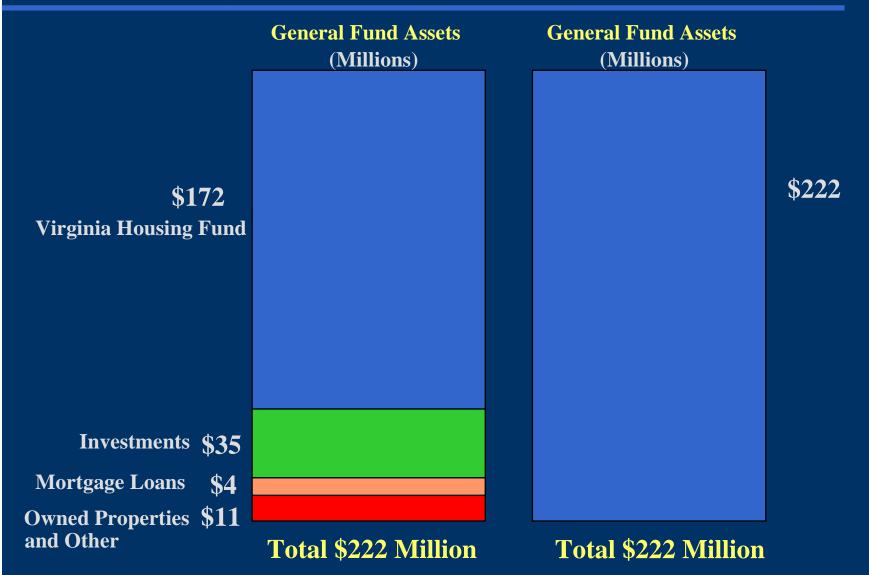
- Virginia Housing Fund
 - Single Family Regional Loan Fund
 - Assisted Multifamily Lending
 - Housing for Special Needs
- Special Initiatives
- Section 8 Vouchers

Meeting State Low Income Housing Needs

Virginia Housing Fund and Fund Balance



General Fund Assets (Net) June 30, 2000



Helping to Revitalize Virginia's Cities

Chicago Manor Apartments



Helping to Build Self-Sufficiency

HELP Loan Program



Partnering with Federal Housing Agencies

Rural Homesteading



Effective Use of Taxable Bond Resources

Flexible Alternative Loan Programs



Outreach to Under-Served Regions and Populations

Mobile Mortgage Office



Leveraging the Resources of Faith-Based and Voluntary Organizations

Partnership with Habitat for Humanity



Serving the Needs of People with Disabilities

Lafayette Square



Meeting State Low Income Housing Needs Safe, Sanitary, and Affordable: Section 8 Vouchers

- Serving Very Low Income Virginians
- Pursuing Program Improvements
- Working with Abt Associates (Leading Section 8 Consulting Firm)
- Operating in 89 Areas of the Commonwealth

Localities in Which VHDA Administers Section 8 Vouchers



Looking Toward The Future

Looking Toward the Future

Strategic Planning

Stakeholder Relationships

Partnership Opportunities

Address JLARC Recommendations

The Future: Addressing JLARC Recommendations Single Family Loan Programs

Recommendations

- 1. Conduct Single Family Loan Program Review to Better Meet Mission
- 2. Develop New Loan Products More Targeted to Low Income Needs

Response

Continuous Program Reviews

Market Needs Analysis

Stakeholder Input

New Products Evaluation Team

Low Income Lending Expansion

Continued Support for

- Regional Loan Fund
- Habitat for Humanity

Targeted Lending Objectives

The Future: Addressing JLARC Recommendations Multifamily Loan Programs

Recommendations

3. Review Basis for Rent Determination and Consider Financing Incentives
Such as Lower Interest Rates

4. Conduct Comprehensive State Housing Needs Assessment

Response

Low Income Housing Tax Credit Allocation Plan Priority

Challenge Due to Absence of Deep Subsidy Funds

Agreement on Importance of Better Information

Must be Done with Housing Partners

Should Reflect Dynamic Nature of Housing Demand

45

The Future: Addressing JLARC Recommendations Governance and Oversight

Recommendations

5. Code Amendment for Geographic Board Representation

Response

Governor's Discretion
Geographic Representation has

Consistently Been Sought

Can Conflict in Practice With

Professional/Industry

Representation Requirement

16. Housing Study Commission Should Play More Active Oversight Role

Recognizes and Accepts
Responsibility to Regularly
Account to Administration and
General Assembly

The Future: Addressing JLARC Recommendations Section 8 Program

Recommendations

- 6. Ensure All Federal Section 8 Funds Allocated to the Extent Practical
- 7. Modify Administrative Fee Negotiation Process with Administrative Agents
- 8. Automate Data Transmittal System
- 9. Improve Payment Disbursement System

- 10. Develop RegularAdministrative Agent Training
- 11. Assess Section 8 Program
 Expenditures and
 Administrative Fees
- 12. Evaluate Transferring Section8 Units to Local Agents

The Future: Addressing JLARC Recommendations Section 8 Program

Response

Top Priority

Agreement on Recommendations 6-12

Have Engaged National Expert on Section

8 (Abt Associates) for

Comprehensive Review

Recommendations to be Executed Expeditiously

The Future: Addressing JLARC Recommendations Virginia Housing Fund

Recommendations

13. Contribute Maximum Feasible Amount to Virginia Housing Fund Without Adverse Financial Impact

14. Leave Interest Generated and Housing Fund Investments and Mortgages in the Virginia Housing Fund

15. Modify Contribution Assumptions

Response

VHDA Fully Agrees
Consultant Selection to be Accelerated

Future Fund Balance Studies Will Clearly Address Treatment and Disposition of Interest

Will Fully Involve Dept. of Housing & Community Development and Housing Study Commission in Selection of Consultant and Determination of Assumptions

Balancing Complex Needs

Public Purpose

- Assist low and moderate income persons obtain affordable housing
- Preserve/increase affordable housing supply
- Strengthen neighborhoods and communities
- Support family and individual self-sufficiency
- Support/stimulate Virginia's economy



Prudent Lending

- Manage all lending risks
- Balance high and low portfolio risks
- Accurately price assumed risk
- Mitigate losses
- Access external credit enhancements

Self-Supporting

- Remain self-supporting without tax dollars
- Generate sufficient net revenues to support ongoing programs, longterm investments, strong bond ratings, and Virginia Housing Fund
- Offset declining external subsidy resources

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Questions/Discussion